

BUSM922 Chinese Business and Management

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Instructor Contact Details

Lecturer-in-charge: Dr. Wanjiang Deng

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Office location: Huajiachi Campus, Zhejiang University, Hangzhou, China

Consultation Time: Book appointment by sending email to: wlwyxy_29@zju.edu.cn

Teachina Times, Modes and Locations

Course Duration: 23 Jun 2025 to 11 Jul 2025

Modes: Online/Face-to-face

Location: Anywhere via online, or Huajiachi Campus, Zhejiang University via face-to-

face

Academic Level

Postgraduate

Credit Points:

The course is worth 6 units of credit point.

Credit Hours

The number of credit hours of this course equals to the credits of a standard semester-long course.

Contact Hours

The course contains a total of 53 contact hours, which consists of orientation, lectures, seminars, quiz, discussion, research, case study, small tests, assignments, on-site field trip(s), in-class and after-class activities, revision, self-study, and final exam. Students will receive an official transcript which is issued by Zhejiang University when completing this course.

Enrolment Requirements

Eligibility requires enrollment in an overseas university as an undergraduate or postgraduate student, proficiency in English, and pre-approval from the student's home institution.

Course Description:

This course delves into China's evolving business landscape by examining how enterprises, from local private firms to state-owned and multinational corporations, navigate and influence the dynamic economic, legal, and political environments. It focuses on strategic responses and innovative practices within key sectors like social media and telecommunications. Combining theoretical insights with practical case studies, the curriculum explores market operations, firm strategies, and the interaction between institutions in both domestic and global contexts. Students will study examples of Chinese enterprises expanding internationally through joint ventures, strategic alliances, and mergers and acquisitions, aiming to equip them with a nuanced understanding of strategic management and innovation necessary for analyzing and contributing to businesses operating within and outside of China.

Prerequisite:

Prior knowledge in fundamental accounting is required for taking this course.

Learnina Resources

 Nolan J, Shuming Z, Kamoche K. Routledge Handbook of Chinese Business and Management[M]. Taylor & Francis (Unlimited, 2023.

Learning Objectives

By the end of this course, you should be able to:

- · Understand and evaluate the institutional features and market developments of China's globalizing economy and their effects on various enterprises.
- Utilize International Business Studies' tools to analyze and address real-life management issues in the Chinese business context, effectively communicating findings to a professional audience.
- · Collaborate in teams to present management solutions and critically reflect on the relationship between institutions and management, emphasizing ethical and social responsibilities.

Course Delivery:

- Online Lecture mode includes lectures, seminars, quiz, discussion, research, case study, small tests, assignments, online field trip(s), in-class activities, revision, and final exam.
- Face-to-face Lecture mode includes lectures, seminars, quiz, discussion, research, case study, small tests, assignments, on-site field trip(s), in-class and after-class activities, revision, and final exam.

The following course will be taught in English. There will also be guest speakers and optional field trips available for students who would like to enhance their learning experience. All courses and other sessions will be run during weekdays.

<u>Topics and Course Schedule:</u>

| WK | Topic | Activities |
|----|--|-------------------|
| 1 | Orientation | |
| 1 | Introduction to Chinese Business and Management | Lecture; Tutorial |
| 1 | Cultural and Institutional Contexts I Informal institutions, guanxi, business networks | Lecture; Tutorial |
| 1 | Cultural and Institutional Contexts II Formal institutions - Party, state, central and local governance | Lecture; Tutorial |
| 1 | Digital Marketing in China | Lecture; Tutorial |
| 1 | Entrepreneurship in China | Lecture; Tutorial |
| 2 | Market Design and Economic Decentralization | Lecture; Tutorial |
| 2 | Seminar | |
| 2 | Rule of Law and Institutional Security | Lecture; Tutorial |
| 2 | Corporate Governance and Financial Markets | Lecture; Tutorial |
| 2 | Quiz | Closed book |
| 2 | Human Resource Management and Development | Lecture; Tutorial |
| 3 | Management Education in China | Lecture; Tutorial |
| 3 | Foreign Direct Investment and Global Value Chains | Lecture; Tutorial |
| 3 | Outbound Investment and Global Expansion | Lecture; Tutorial |
| 3 | Digitalization and Organizational Change | Lecture; Tutorial |
| 3 | Foreign Corporate R&D in China: A Strategic Perspective | Lecture; Tutorial |
| 3 | Revision | Tutorial |
| 3 | Final exam | Closed book |

Assessments:

| Class participation | 15% |
|---------------------|-----|
| Quiz | 15% |
| Assignments | 20% |
| Final exam | 50% |

Grade Descriptors:

| HD | High Distinction | 85-100 |
|----|------------------|--------|
| D | Distinction | 75-84 |
| Cr | Credit | 65-74 |
| Р | Pass | 50-64 |
| F | Fail | 0-49 |

High Distinction 85-100

- Treatment of material evidences an advanced synthesis of ideas Demonstration of initiative, complex understanding, and analysis.
- Work is well-written and stylistically sophisticated, including appropriate referencing, clarity, and some creativity where appropriate.
- All criteria addressed to a high level.

Distinction 75-84

- Treatment of material evidences an advanced understanding of ideas Demonstration of initiative, complex understanding and analysis Work is well-written and stylistically strong.
- All criteria addressed strongly.

Credit 65-74

- Treatment of material displays a good understanding of ideas.
- Work is well-written and stylistically sound, with a minimum of syntactical errors.
- All criteria addressed clearly.

Pass 50-64

- Treatment of material indicates a satisfactory understanding of ideas Work is adequately written, with some syntactical errors.
- Most criteria addressed adequately.

Fail 0-49

- Treatment of ideas indicates an inadequate understanding of ideas Written style inappropriate to task, major problems with expression.
- Most criteria not clearly or adequately addressed.

<u>Academic Intearity</u>

Students are expected to uphold the university's academic honesty principles which are an integral part of the university's core values and principles. If a student fails to observe the acceptable standards of academic honesty, they could attract penalties and even disqualification from the course in more serious circumstances. Students are responsible for knowing and observing accepted principles of research, writing and any other task which they are required to complete.

Academic dishonesty or cheating includes acts of plagiarism, misrepresentation, fabrication, failure to reference materials used properly and forgery. These may include, but are not limited to: claiming the work of others as your own, deliberately applying false and inaccurate information, copying the work of others in part or whole, allowing others in the course to copy your work in part or whole, failing to appropriately acknowledge the work of other scholars/authors through acceptable referencing standards, purchasing papers or writing papers for other students and submitting the same paper twice for the same subject.

This Academic Integrity policy applies to all students of the Zhejiang University in all programs of study, including non-graduating students. It is to reinforce the University's commitment to maintain integrity and honesty in all academic activities of the University community.

Policy

The foundation of good academic work is honesty. Maintaining academic integrity upholds the standards of the University. The responsibility for maintaining integrity in all the activities of the academic community lies with the students as well as the faculty and the University. Everyone in this community must work together to ensure that the values of truth, trust and justice are upheld.

Academic dishonesty affects the University's reputation and devalues the degrees offered. The University will impose serious penalties on students who are found to have violated this policy. The following penalties may be imposed:

- ✓ Expulsion
- ✓ Suspension
- ✓ Zero mark /fail grade
- ✓ Marking down
- ✓ Re-doing/re-submitting of assignments or reports, and
- ✓ Verbal or written warning.